

Daily Management in Process Industry

PICTURES BEFORE

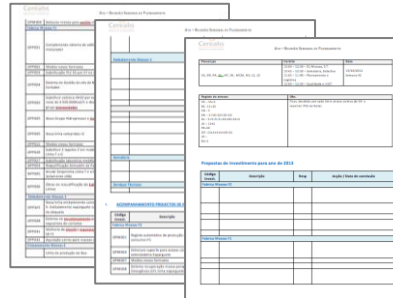
High levels of waste



Lack of material organisation



Poor information sharing



PICTURES AFTER

Team meetings with visual management



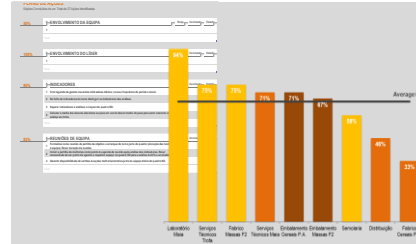
Standard Work



Workplace organisation



Quarterly Auditing System



Problem

- Lack of available operational indicators
- Poor team coordination and workplace organisation
- Ineffective sharing of information during shift handover

Root causes

- Weak culture of continuous improvement and lack of routines
- Teams not held accountable for performance results
- Lack of investment in team morale and motivational initiatives
- Limited involvement of team members in improvement projects

Solution approach

- **KPI System:** to collect and process manufacturing indicators
- **Daily Team Meetings:** supported by team boards with KPIs, Work Plan, Definition of Priorities and Improvement Cycle
- **Workplace organisation** contributing to improved productivity and reduction of errors
- **Standard Work** to improve process efficiency and reduce process variability
- **Quarterly Auditing System** to guarantee the sustainability of the solutions implemented and kick off new improvement projects

Benefits

Annual Savings
£49,000

