

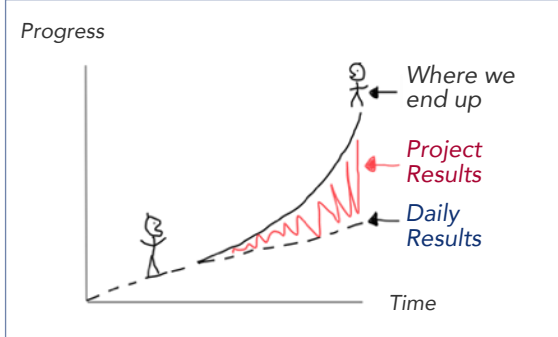
Breakthrough Management in Process Industry

PICTURES BEFORE

Breakthrough Kaizen Audit

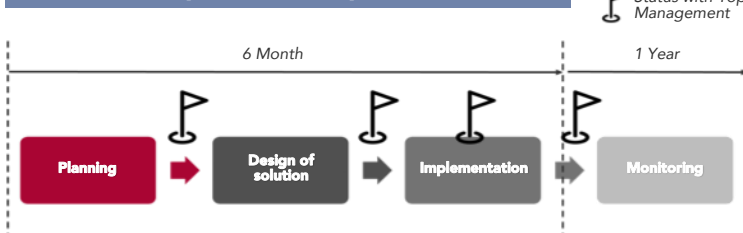


Project vs Daily Improvement Vision



PICTURES AFTER

Improvement Sprints



Standard Project Board

Scope objectives Team chronogram	Project Name	PDCA
Meetings agenda periodicity	Opportunities analysis	P D C A
KPI - detailed description - baseline	<ul style="list-style-type: none"> Gap analysis -Ishikawa 5 Why's Pareto Waterfall TFM Etc. 	KPI evolution
KPI Target	Initiatives / Tests	Action Plan
	Actions closed	Lessons Learned

Project Portfolio Benefit Tracking

PROJECTS	Project Manager	2020 Start	2020 End	2020 Budget	2020 Actual	2020 Variance	2021 Budget	2021 Actual	2021 Variance	2022 Budget	2022 Actual	2022 Variance
Efficiency L23 SL-REV
...
TOTAL												

Problem

- Variability in achieved results between similar projects
- Inability to unblock projects due to decision-making dependency
- Lack of communication of solutions implemented and results obtained

Root causes

- Different project approach according to different leaders
- No standard for escalation of problems/ decisions required
- Each project developed without knowledge of other ongoing projects

Solution approach

- Structured improvement sprints with 6-month cycles for planning, design of solutions and implementation. Between each phase and during the implementation, status updates with top management are organised. Implementation is followed by one year of monitoring
- Standard Project Board guides project teams through a standard implementation approach and serves as a communication tool to all stakeholders
- Project Portfolio Benefit Tracking brings together all ongoing projects for a visual check on KPI results and aids in decision making

Benefits

Annual Savings £300,000
from projects implemented

